

Ocean Division



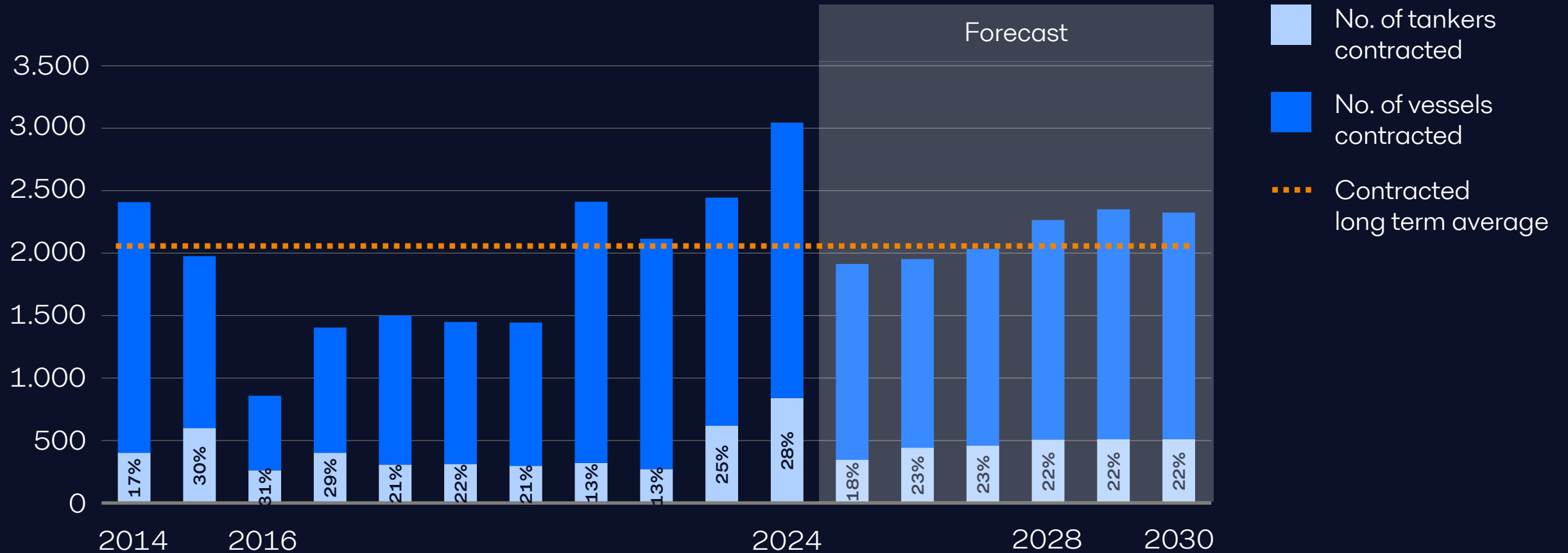


Martijn Bergink

- 27 years with Alfa Laval
- Appointed President, Ocean Division (from 1 September 2025)
- Also President, BU Pumping Systems & Managing Director of Framo
- Career rooted in Marine – started building scrubber systems
- Deep experience across marine technologies and transitions



A solid shipbuilding outlook — and a market in transition





**Multifuel
solutions
increase the
order value per
vessel**

Crude tankers

2x

Gas carriers

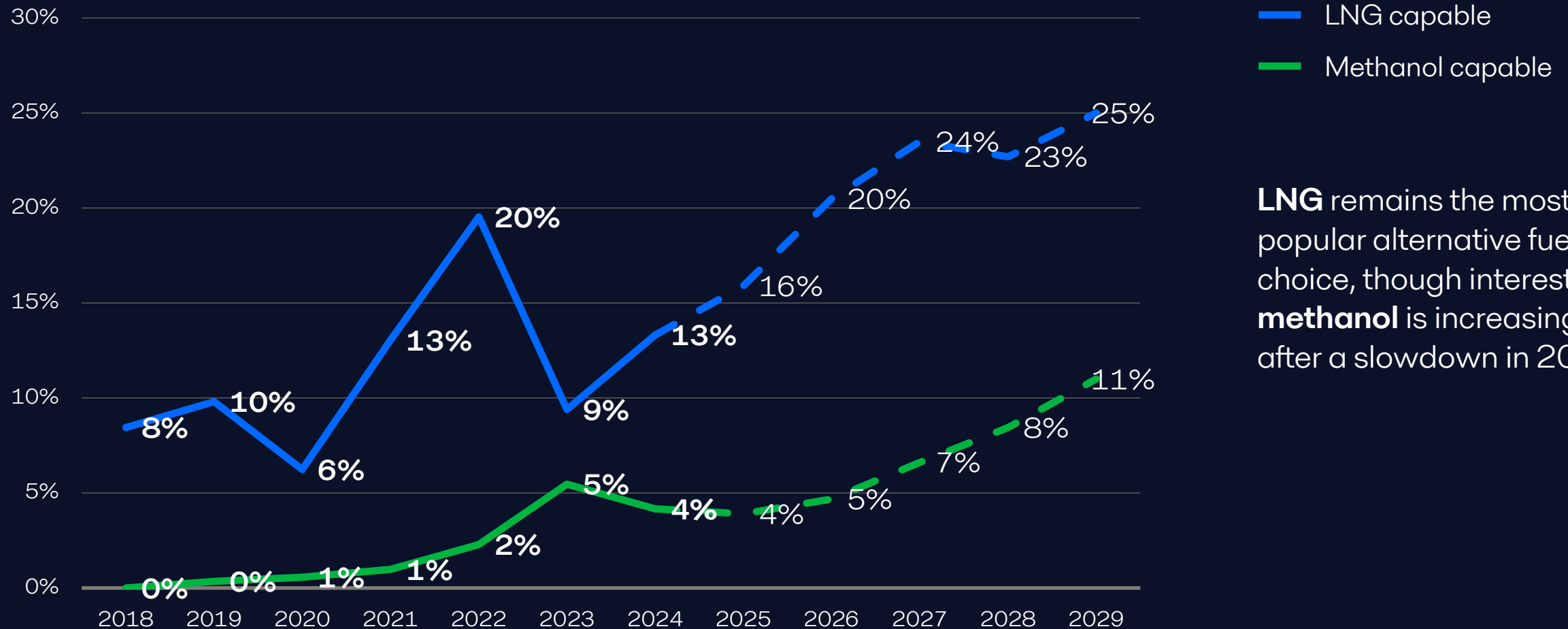
2x

Bulk carriers

1.5x

CMD '25

LNG and Methanol share



LNG remains the most popular alternative fuel choice, though interest in **methanol** is increasing after a slowdown in 2024.

Ocean Division growth areas

The buildings blocks to 100 BSEK



Framo investment plan

Upgrading equipment and capacity

N2Y Expanding Marine Cargo
Pumping systems (Fusa)



N2Y Renewing and expanding
Offshore footprint (Holsnøy)



2028-2032 Next-generation
liquified gas pumps



CMD '25

New Business Unit setup

Ocean Division

