

2022

Capital Markets Day

Creating tomorrow

CEO update

A changing energy landscape

– Middle East, projects under evaluation



275

Bn USD

Oil & Gas

150

Bn USD

Hydrogen

200

Bn USD

Renewables

30

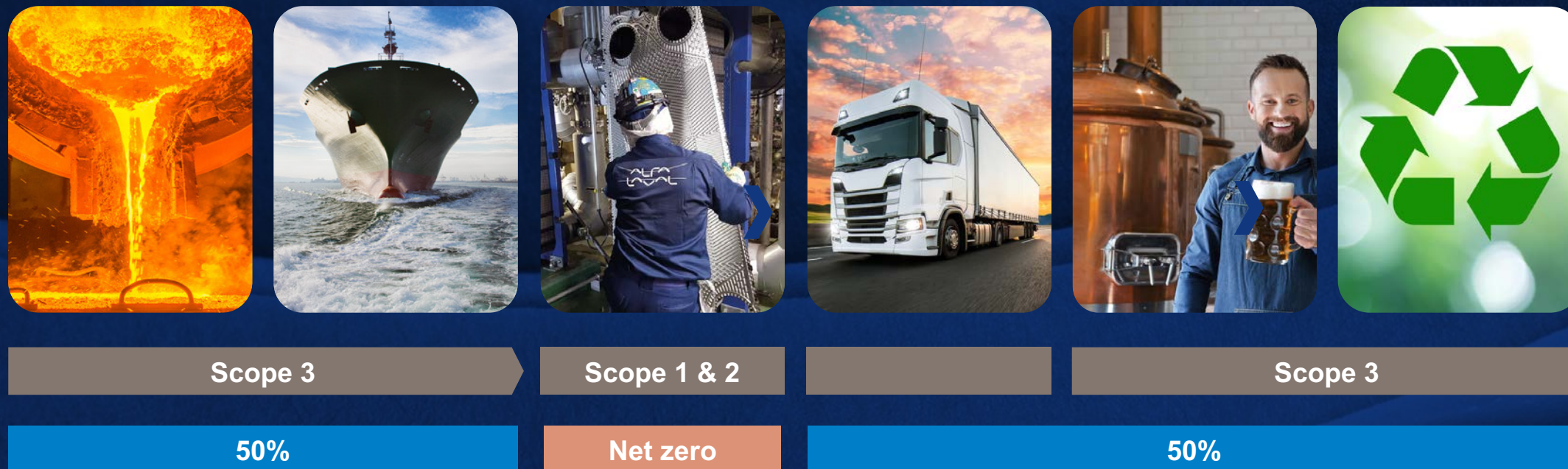
Bn USD

Carbon capture

2022

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Carbon Neutral 2030 across the value chain



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Evolve



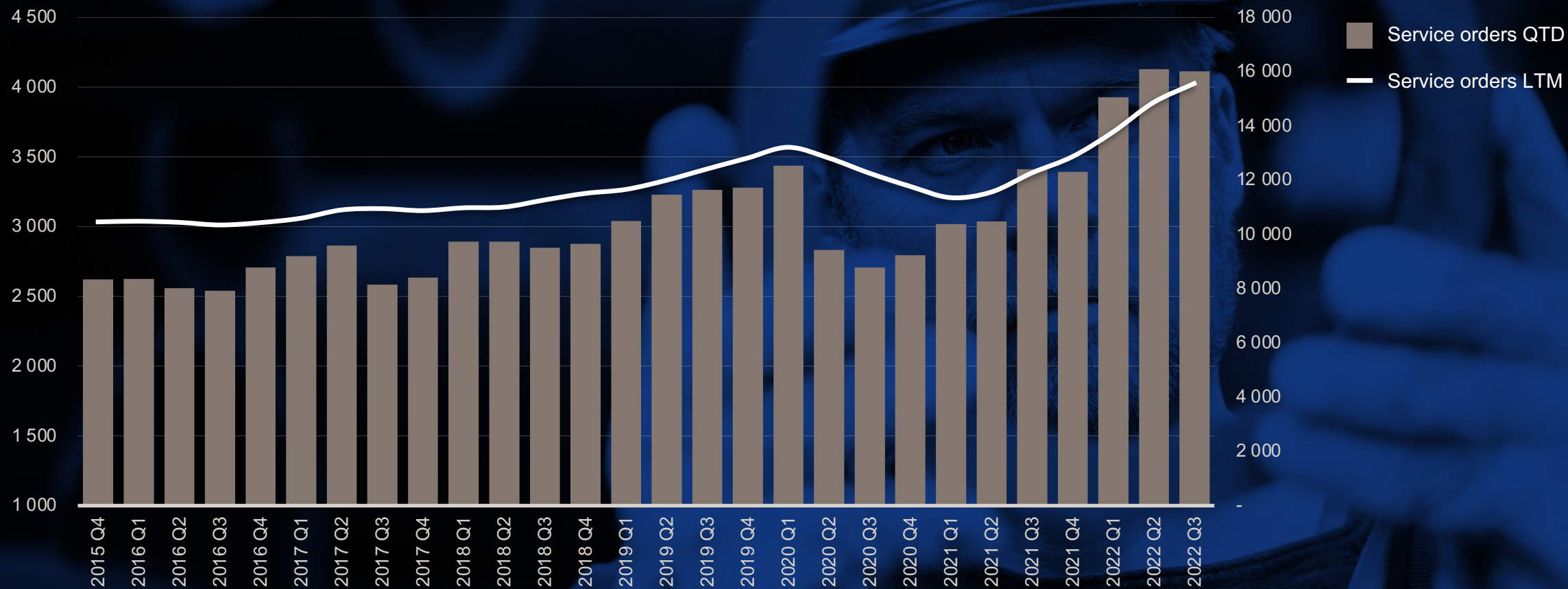
~40
BSEK



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Evolve – service



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Expand



~15
BSEK

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Expand – existing technology platforms



Heat
pumps



Data
centres



Carbon
capture



Power to X



Alternative
proteins



Multi fuels



HVO

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Explore



~1
BSEK



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Explore – emerging technology platforms



StormGeo



Fuel cells



OCEANBIRD



Revos



Liquid
Wind



Aqua
culture



MALTA



E-PowerPack



Single use

The three buckets of growth



~40
BSEK

Evolve



~15
BSEK

Expand



~1
BSEK

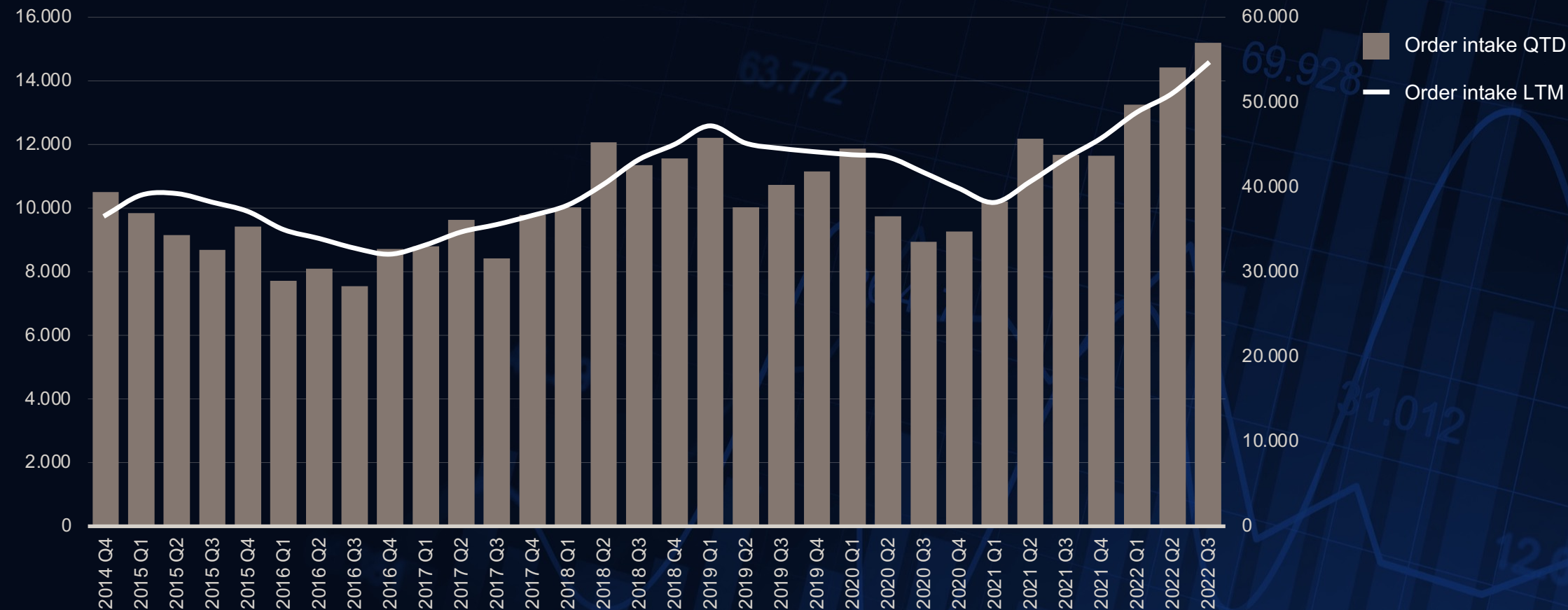
Explore

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Alfa Laval Group

Order intake, MSEK

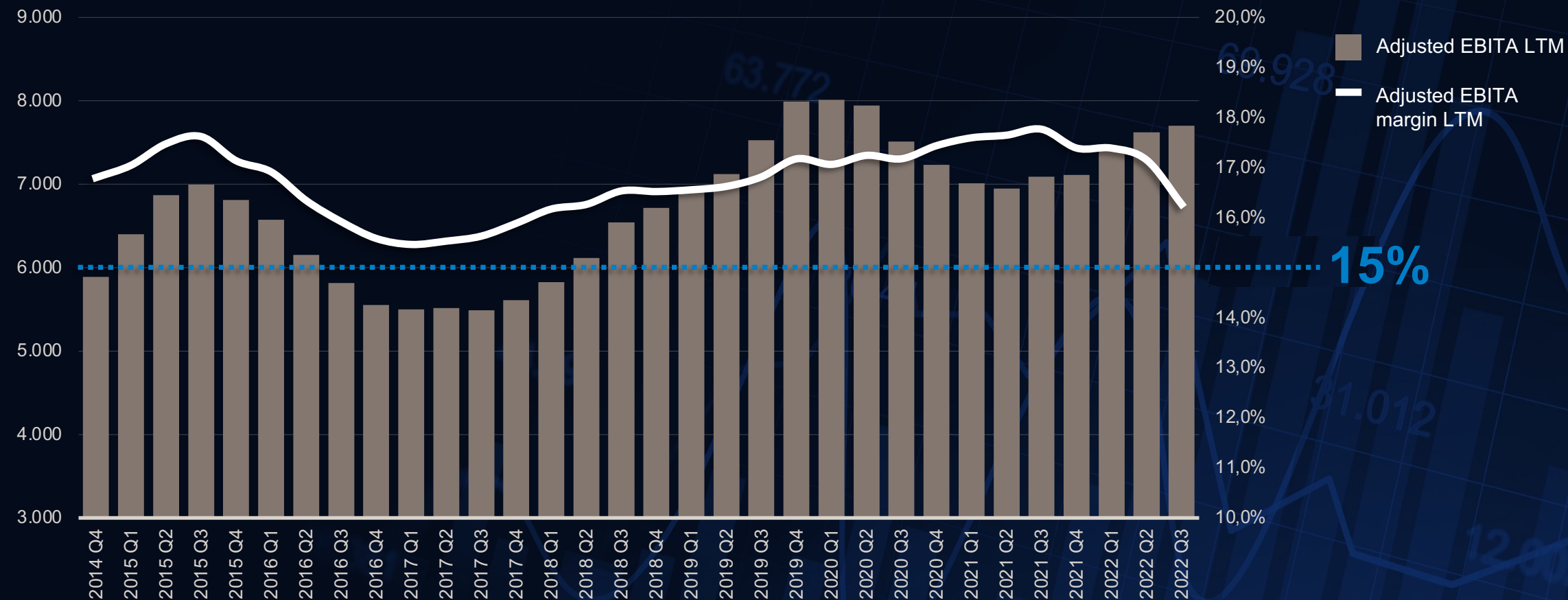


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Alfa Laval Group

Profitability, MSEK

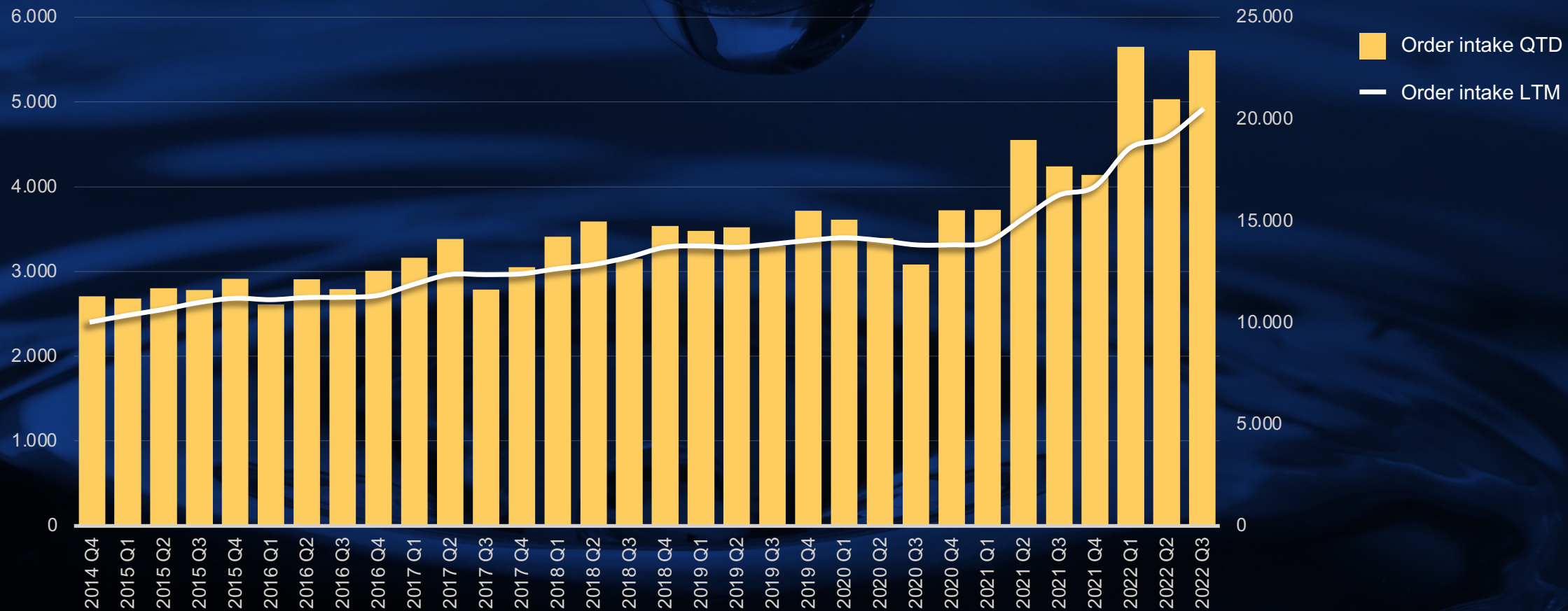


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Food & Water division

Order intake, MSEK

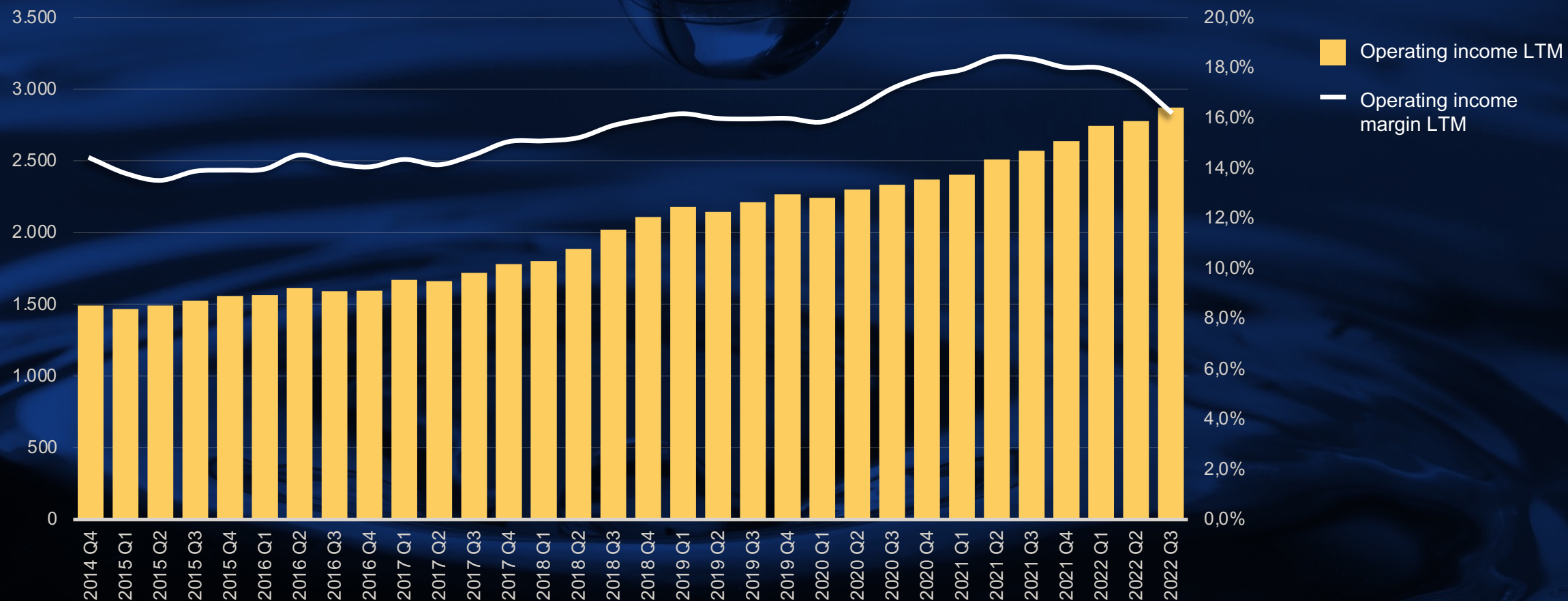


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Food & Water division

Profitability, MSEK

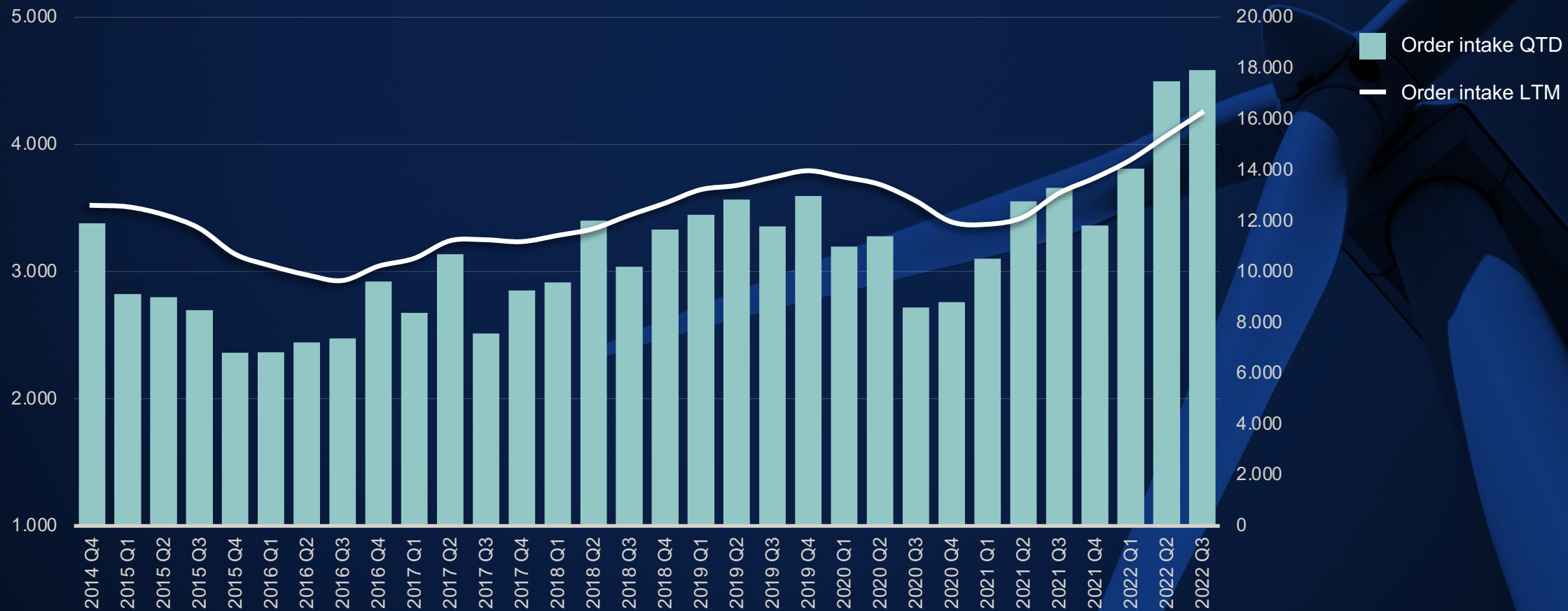


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Energy division

Order intake, MSEK

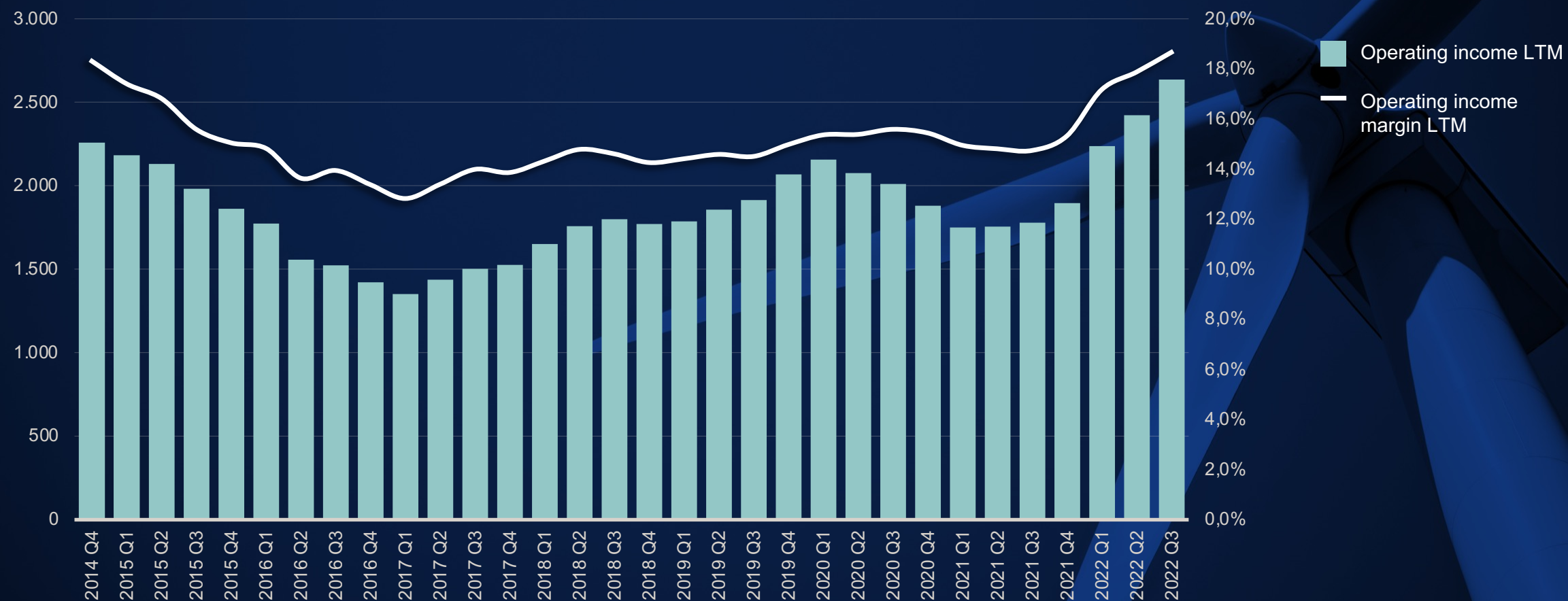


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Energy division

Profitability, MSEK

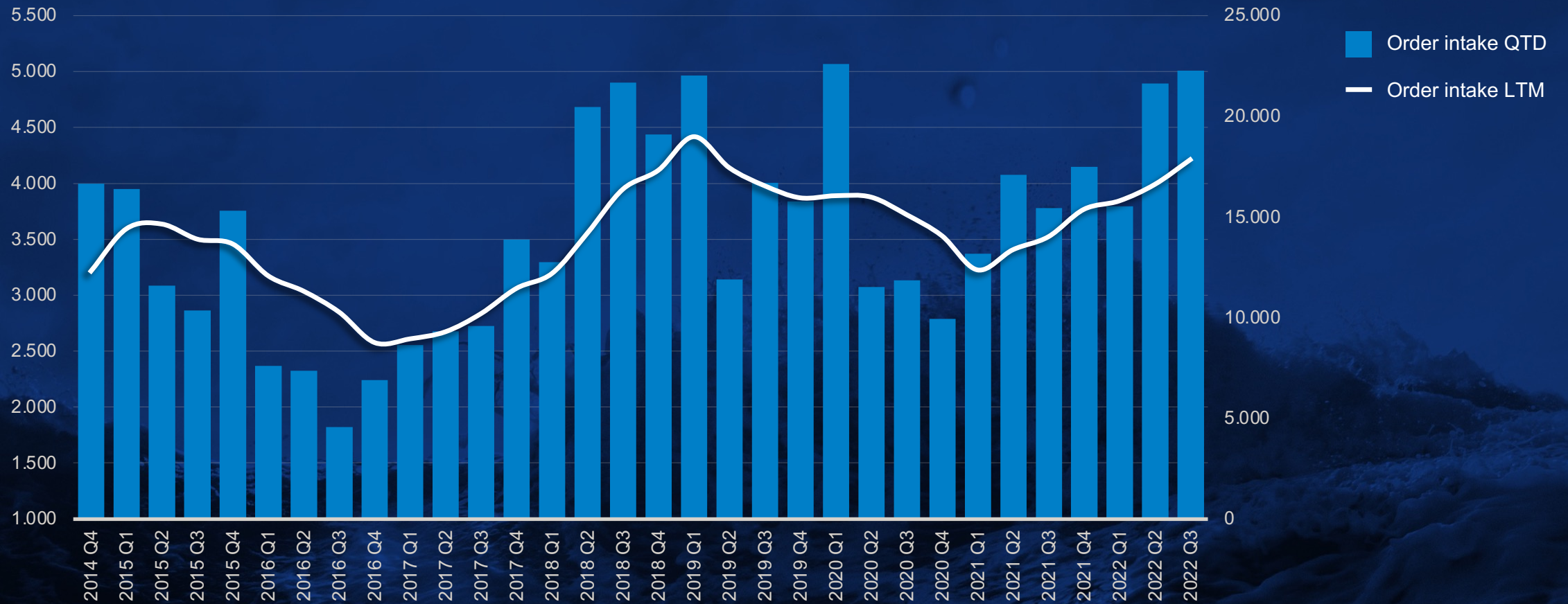


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Marine division

Order intake, MSEK

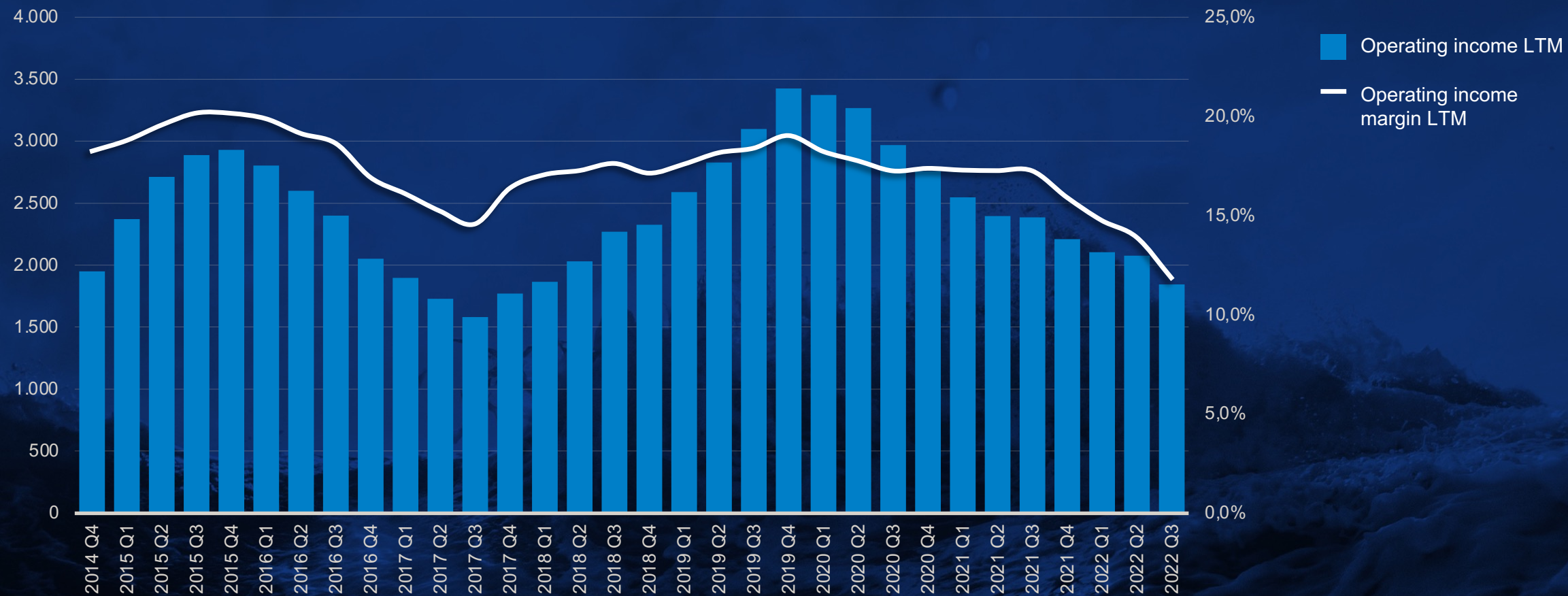


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Marine division

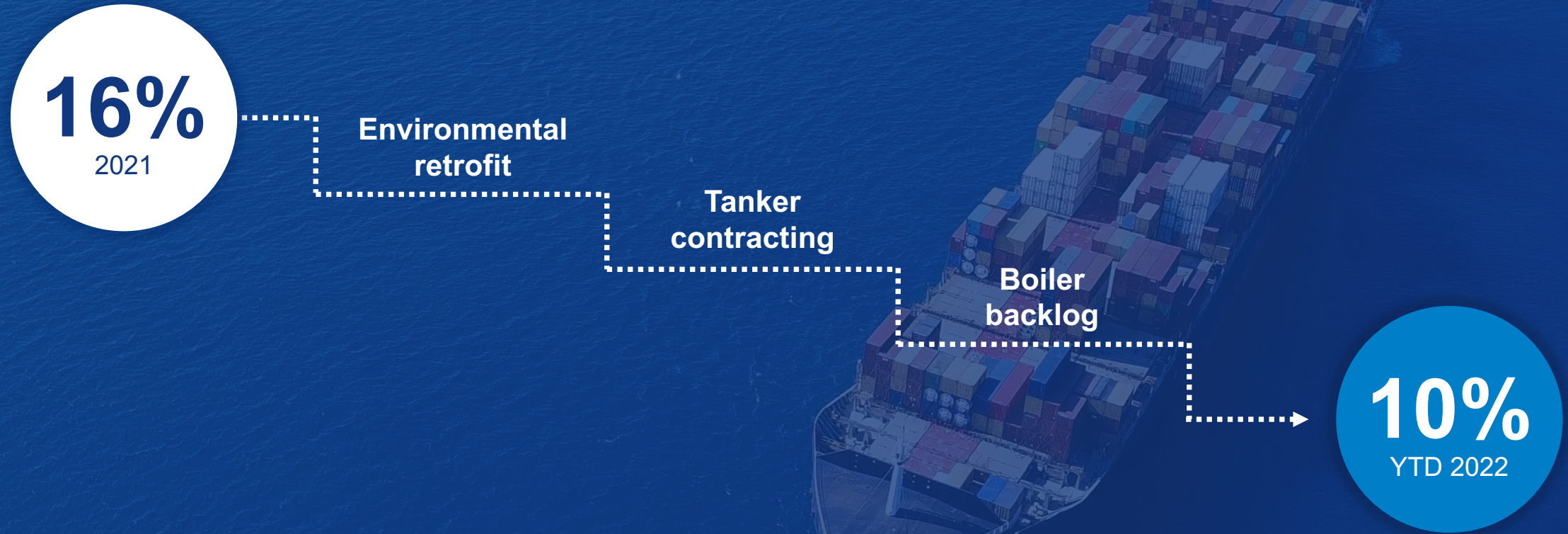
Profitability, MSEK



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Marine margin



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Restructuring program



- Total cost of program **200 MSEK**
- Affected employees ~ **500**
- Annual savings **250 MSEK**
- Full effect **H2 2023**

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Fredrik Ekström

CFO